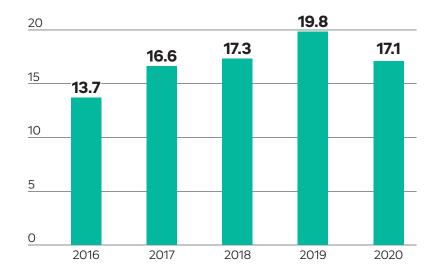
ŠKODA AUTO IN 2020

DESPITE THE CORONAVIRUS PANDEMIC, ŠKODA AUTO ACHIEVED A POSITIVE OPERATING PROFIT OF 756 MILLION EUR

Sales revenue

billion EUR



NEXT LEVEL EFFICIENCY

ŠKODA AUTO's goal for the years ahead is to become more agile in order to raise funds to invest in future technologies. The 'NEXT LEVEL EFFICIENCY' programme has been launched for that reason.



ŠKODA AUTO Group ŠKODA AUTO a.s. ŠKODA AUTO **0%*** Deutschland GmbH ŠKODA AUTO 100% Slovensko s.r.o. ŠKODA AUTO Volkswagen 8.13%* India Private Ltd. **OOO VOLKSWAGEN 16.8%** GROUP Rus Percentage indicates the share belonging to ŠKODA AUTO a.s.

*Management control of ŠKODA AUTO a.s.

ŠKODA AUTO Group invests around 2.5 billion EUR over the next five years



| ŠKODA AUTO GROUP IN NUMBERS | | 2020 | 2019 | Change in % |
|-------------------------------------|-------------|-----------|-----------|-------------|
| Deliveries to customers | cars | 1,004,800 | 1,242,800 | -19.1 |
| Sales revenue | million EUR | 17,081 | 19,806 | -13.8 |
| Operating profit | million EUR | 756 | 1,660 | -54.5 |
| Return on sales | % | 4.4 | 8.4 | |
| Investments | | | | |
| (W/O capitalised development costs) | million EUR | 850 | 1,325 | -35.8 |
| Net cash flow | million EUR | 213 | 1,246 | -82.9 |